## Chapter 13

## Operational risk: systems and controls for insurers



## 13.10 **Insurance**

- 13.10.1 Whilst a firm may take out insurance with the aim of reducing the monetary impact of operational risk events, non-monetary impacts may remain (including impact on the firm's reputation). A firm should not assume that insurance alone can replace robust systems and controls.
- 13.10.2 G When considering utilising insurance, a firm should consider:
  - (1) the time taken for the *insurer* to pay claims (including the potential time taken in disputing cover) and the firm's funding of operations whilst awaiting payment of claims;
  - (2) the financial strength of the insurer, which may determine its ability to pay claims, particularly where large or numerous small claims are made at the same time; and
  - (3) the effect of any limiting conditions and exclusion clauses that may restrict cover to a small number of specific operational losses and may exclude larger or hard to quantify indirect losses (such as lost business or reputational costs).